





How COVID-19 has reshaped the food industry The impacts of COVID-19 on the food industry were both vast and sudden. To better

understand what the industry is facing, we spoke with 150 technology decision makers involved in retail, restaurant or food service operations across the U.S. and Canada. The insight? This is an industry with a more aggressive focus and adoption of disruptive technologies in areas that advance the health and safety of consumer convenience.

Food Services: quick service restaurants

Business impact

Key findings



96% report revenue declines:

- 11% down 0-10%
- **68%** down 10-30%
- **18%** down 30-50%



Very large impacts to business are from health and safety concerns (89%), customer behavior shifts (46%) and store operations/design (43%)

> Consumer behavior shifts Much more consumer demand for:



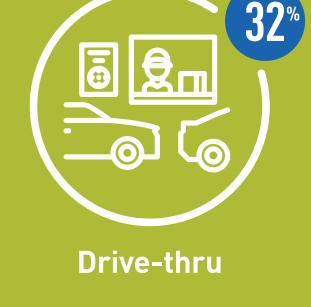
payments

Contactless









Business model innovation Business model innovations likely/very likely to adopt in

next 24 months:



64%











see themselves as tech-forward





early adopters

1 in 7 QSRs



substantially increased since the pandemic

46% report the

urgency for

tech adoption

• 25% widespread • 46% limited



25% piloting **Personalization**

technologies:

• 61% limited

Back-of-house

workflow:

- **36%** in pilot



• 29% widespread • **57%** limited • 11% piloting

technologies:

Mobile devices for associates:

• 4% widespread

- 32% limited • **50%** in pilot



Customer-facing hardware/kiosks: • 50% limited • **7%** in pilot

Contactless technologies adopted **Food Lockers:**



18% in pilot

Facial

11% limited



Facial

Recognition

Kiosks:

Vehicle

36% in pilot

54% limited



Recognition POS: 36% in pilot



Recognition: 4% widespread

57% limited **29%** in pilot